

- St Peter's Church, Kineton
- The Bridge, Coventry
- Tinsley Charitable Trust

Expenditure

Expenditure on raising funds increased to just over £54k (2024: £44k). The increase had been expected following the creation of a new position of full-time fundraiser in September 2024. We also appointed a part-time fundraising administrator in early 2025 to replace the work being done by a fundraising consultancy company. The cost was similar, but the change allowed FIGS trustees to better direct the work being done. Total expenditure on raising funds is just under 11% (2024: 8%) of total fundraising income.

Expenditure on charitable activities fell to £259k (2024: £364k). Within this figure, we paid almost £282k (2024: £304k) to WTI for IGBS running costs and management fees. The fall reflects the ongoing increases in efficiency and better cost control at IGBS through WTI's oversight and management. We also paid over £37k (2024: £0) for major electrical and plumbing maintenance work at IGBS. The biggest effect on the expenditure on charitable activities figure was the accounting adjustment to reverse the £60k gratuity liability provision that had been made in 2024. This is fully explained in note 10 to the accounts.

Surplus and reserves

With a 7% fall in income but a 23% fall in expenditure (largely due to an accounting adjustment), we ended the year with a surplus of £189k (2024: £131k), so total charity funds increased from £190k to almost £380k. Of this, nearly £73k was restricted reserves, either for the new dormitory to be built in 2026 or for IGBS running costs in 2026.

The trustees have taken the opportunity of an increase in unrestricted reserves to review the reserves policy and create designated reserves totalling £167k to improve our financial resilience going forward. These will ensure we can commit to funding the needs of IGBS for at least the next academic (calendar) year, complete any new building projects at IGBS that we commit to, and give security to existing pupils and their parents. Designated reserves are fully explained in note 11 to the accounts.

In arriving at a target reserves level, consideration is given to:

- Expected income, on a conservative basis of known regular donations
- Expected operational costs
- The contribution of any restricted reserves towards operational costs

The updated policy is to hold between 3 and 6 months of unfunded expenditure in reserve at all times. The range of 3-6 months recognises that we expect some variation in the level of reserves, as the timings of receipt of grants and donations can be unpredictable. The time period provides sufficient financial resilience to ensure that, in the unlikely event that all income should cease, any school term that has been started can still be funded to completion.

The £25k prepayment is not included as part of reserves as this is expected to be recoverable in more than one year.

On this basis, our general unrestricted reserves at the end of 2025 were just under £115k, which is sufficient to meet around 4 months of unfunded expenditure and so fell within our reserve policy parameters.